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AUG 14 1956

MEMORANDUM FOR: The Special Assistant to the Director for Planning and Coordination

SUBJECT : Semi-Annual Report on Wartime Preparation by the Deputy Director (Support)

REFERENCE : Memorandum from the Director of Central Intelligence, subject, "Wartime Mission of CIA," dated 2 June 1955

1. This paper is a summary of the reports of all the elements of the DD/S on the status of wartime preparation as Support relates to the Agency mission.

2. This report covers the United States and overseas

A. Planning and planning preparation completed, plans in process, and planning problems not yet resolved.

B. Physical preparedness - action taken, in process, or those actions which are still unresolved.

3. General: While planning and physical action resulting from plans are never complete, they should be current to known or estimated conditions and I feel our planning mechanism is now soundly devised, the Plans Officers more knowledgeable and, of equal importance, the subject is receiving sincere attention of the Chiefs of Staffs and Offices of the DD/S.

Collaboration with the DD/P and the DD/I elements has increased in tempo and fruitfulness. Coordination between the DD/S elements through the medium of the Support Planning Committee and the DD/S Plans Officer has raised the standard of our planning product to a marked degree.

4. Some of the achievements of greatest significance since the last reporting period are:

A. Emergency Relocation (U.S.)

(1) Further advances were made in the state of emergency relocation planning by:

(a) Greater provision for maintenance of executive direction.

(b) Improvement of the quality and character of vital materials on deposit at the relocation site.

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(c) Initiated further plans for expansion of emergency relocation facilities.

B. General Preparedness

(1) The alternate Signal Center [redacted]
[redacted] has been completed and is functioning.

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[redacted]
[redacted]

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(3) The recommendations of the CIA/Defense Department Ad Hoc Committee on reserve manpower policy for the CIA have been approved by the Secretary of Defense and sent to the service secretaries for implementation. Two of the four major steps required in this program have been accomplished, namely, the submission of detailed mobilization requirements and the screening of all Agency military reservists to determine their mobilization categories.

(4) A task force has been established to develop the basic principles governing the creating of a civilian reserve corps designed to augment civilian personnel needs of the Agency in time of war and to lay down a program based thereon.

(5) A Joint Defense/CIA Logistics Committee has been established and has met twelve times since 2 February 1956 for the purpose of carrying forward logistics war planning, procurement and stockage.

(6) The Material Reserve Estimates Group has completed the development of policies and guidance and has made estimates in support of UW activities and requirements.

5. Areas in which there are unresolved problems:

A. The budget and planning cycle is still cumbersome, resulting in numerous presentations and duplications of work. A plan has been prepared and is now being coordinated which will reduce the budget preparation from five to three per cycle.

B. The Support components still find themselves hampered in the preparation of firm and realistic wartime plans by the lack of sufficient information and guidance as to operational requirements in time of war. This situation is improving and we believe it will continue to improve as our planning program advances.

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C. Area and country war plans (and others) are submitted for coordination as they are completed. This raises a problem for most of the DD/S elements as they are required to commit their assets as each plan comes through with no knowledge of the number or scope of plans to follow, or of the commitments resulting therefrom. It is possible that this situation may be improved by a change in the system for preparation and submission of the country appendices.

D. Some confusion will result in overseas war planning due to the differences between this Agency and the military in the geographical division of world areas. For example, the military has one CINCEUROPE. We have several areas dividing Europe.

E. There are other problems which relate to planning, such as personnel shortages (COMINT code-clerks and radio operators), lack of clearly defined responsibilities of certain DD/S elements in time of war (Director of Training), lack of firm requirements from the Department of Defense and certain still unresolved personnel policy matters with that Department.

We feel that most of the above problems can be solved or the situation improved in the near future.

6. A copy of the report of each element of the DD/S is attached. This material provides an excellent detailed picture of the progress and problems of the DD/S structure as of 30 June 1956.

SIGNED

M. GATES LLOYD
Acting Deputy Director (Support)

Attachments as stated.

JDA:bjs(11 August 1956):

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